SWAN RIVER MONTESSORI CHARTER SCHOOL
School Board Meeting
Tuesday, January 20, 2026 at 2:15 p.m.

The school board will hold this meeting in person at Swan River Montessori Charter School at 503 Maple St. building.

Meeting Agenda

I. CALL TO ORDER in 503 Kitchen at Swan River Montessori Charter School by _@___PM

II. ROLL CALL

a. Board Members Present:
b. Board Members Absent:
c. Other Attendees:
d. Recording Minutes:

III. REVIEW OF SRMCS MISSION AND VISION STATEMENTS

The mission of Swan River Montessori Charter School is to provide a child-centered environment for self-directed and personalized learning in a small, community-based public school with an emphasis on the natural environment.

Swan River Montessori Charter School's vision is to employ an interdisciplinary approach to education by teaching the whole child (heart, mind, and soul). The Montessori learning environment is designed to foster this whole child approach by meeting the child's inherent needs of self-discovery, creativity, independence, and competence. Swan River Montessori Charter School will create a kind, respectful environment where each child has a sense of belonging. Learning at Swan River Montessori Charter School involves the student, the student's family, the teachers, and the larger community. Swan River supports family and community participation in each child's education by utilizing and appreciating community resources and the natural world as a learning environment.

IV. MEETING AGENDA- Motion to approve meeting agenda made by___, Seconded by __. Board Vote-

V. PREVIOUS MEETING MINUTES- Motion to approve 12.16.25 Board Meeting Minutes made by ___, Seconded by ______. Board Vote-

VI. DECLARATION OF CONFLICTS-

VII. FINANCIAL REPORT

FY26 Enrollment Numbers as of 1.19.26

i. Charter School (K-6) = 171
ii. Children's House (EC) = 10
iii. Pupil Unit Actual/Budget = 171/165

a. Motion to approve November financials made by__, Seconded by ___. Board Vote-
a. Donations-

VIII. ENVIRONMENTAL EDUCATION REPORT AS RELATED TO CONTRACTED GOALS-

Oct- new EE goals
Nov- EE check in
Feb- EE check in
May/June - EE goals scores

IX. ACADEMIC PERFORMANCE REPORT AS RELATED TO CONTRACTED GOALS –
Oct - MCA scores
Nov- fall fastbridge,
Feb-winter fastbridge,
May/June- spring fastbridge

X. BOARD TRAINING

XI. DIRECTOR GOALS

XII. STRATEGIC PLANNING & GOAL SETTING

XIII. OLD BUSINESS- see consent agenda below

XIV. CONSENT AGENDA - Motion to approve consent agenda consisting of the following revised policies made by, _____ Seconded by________. Board Vote-

a. 410 FAMILY AND MEDICAL LEAVE POLICY
b. 406 PUBLIC AND PRIVATE PERSONNEL DATA
c. 401 EQUAL EMPLOYMENT OPPORTUNITY
d. 418 DRUG-FREE WORKPLACE/DRUG-FREE SCHOOL
e. 420 STUDENTS AND EMPLOYEES WITH SEXUALLY TRANSMITTED INFECTIONS AND DISEASES
f. 421 GIFTS TO EMPLOYEES AND CHARTER SCHOOL BOARD MEMBERS
g. 426 NEPOTISM POLICY
h. 502 SEARCH OF STUDENT LOCKERS, DESKS, PERSONAL POSSESSIONS, AND STUDENT'S PERSON
i. 503 STUDENT ATTENDANCE

XV. NEW BUSINESS

a. Review next batch of 10 policies
   i. 506 STUDENT DISCIPLINE
   ii. 507.5 SCHOOL RESOURCE OFFICERS
   iii. 509 ADMISSION AND ENROLLMENT
   iv. 512 SCHOOL-SPONSORED STUDENT PUBLICATIONS AND ACTIVITIES
   v. 514 BULLYING PROHIBITION POLICY
   vi. 515 PROTECTION AND PRIVACY OF PUPIL RECORDS
   vii. 516 STUDENT MEDICATION AND TELEHEALTH
   viii. 520 STUDENT SURVEYS
   ix. 521 STUDENT DISABILITY NONDISCRIMINATION
   x. 522 TITLE IX SEX NONDISCRIMINATION POLICY, GRIEVANCE PROCEDURE AND PROCESS
b. Parent Survey Results
c.

XVI. REVIEW OF NEXT MEETING AGENDA

a. Date, Time & Location of next Finance Committee and Governance Meeting: Tuesday, February 10, 2026 at 2:15 PM

b. Date, Time & Location of next Board Meeting: Tuesday, February 17, 2026 at 2:30 PM

Upcoming Agenda Items- FY26

<u>Old Business</u>

<u>New Business -</u>
Next batch of 10 policies- approve

XVII. MOTION TO ADJOURN at _____ PM by __, Seconded by__. Board Vote-

SWAN RIVER MONTESSORI CHARTER SCHOOL
School Board Meeting
Tuesday, December 16, 2025 at 2:15 p.m.

The school board will hold this meeting in person at Swan River Montessori Charter School at 503 Maple St. building.

Meeting Agenda

I. CALL TO ORDER in 503 Kitchen at Swan River Montessori Charter School by __JE_@__3:30_PM

II. ROLL CALL

a. Board Members Present: Jana Evink, Claire Belknap, Rick Fresse, Amy Savage, Nicole Perez, Julie Halvorson
b. Board Members Absent: Amy Jensen
c. Other Attendees: SRMCS School Director Annette Vemuri
d. Recording Minutes: Annette Vemuri

III. REVIEW OF SRMCS MISSION AND VISION STATEMENTS

The mission of Swan River Montessori Charter School is to provide a child-centered environment for self-directed and personalized learning in a small, community-based public school with an emphasis on the natural environment.

Swan River Montessori Charter School's vision is to employ an interdisciplinary approach to education by teaching the whole child (heart, mind, and soul). The Montessori learning environment is designed to foster this whole child approach by meeting the child's inherent needs of self-discovery, creativity, independence, and competence. Swan River Montessori Charter School will create a kind, respectful environment where each child has a sense of belonging. Learning at Swan River Montessori Charter School involves the student, the student's family, the teachers, and the larger community. Swan River supports family and community participation in each child's education by utilizing and appreciating community resources and the natural world as a learning environment.

IV. MEETING AGENDA- Motion to approve meeting agenda made by_AS__, Seconded by _RF__. Board Vote- Motion Caries

V. PREVIOUS MEETING MINUTES- Motion to approve 11.18.25 Board Meeting Minutes made by _RF__, Seconded by ___JH___. Board Motion Carries

VI. DECLARATION OF CONFLICTS-

VII. FINANCIAL REPORT

The following was discussed during the SRMCS School Board Finance Committee Meeting:

FY25 Enrollment Numbers as of 12.12.25

i. Charter School (K-6) = 171
ii. Children's House (EC) = 11
iii. Pupil Unit Actual/Budget = 171/165

a. Motion to approve November financials made by_CB_, Seconded by _NP__. Board Vote- Motion passes

a. Donations- none

VIII. ENVIRONMENTAL EDUCATION REPORT AS RELATED TO CONTRACTED GOALS-

Oct- new EE goals
Nov- EE check in
Feb- EE check in
May/June - EE goals scores

IX. ACADEMIC PERFORMANCE REPORT AS RELATED TO CONTRACTED GOALS –

Oct - MCA scores
Nov- fall fastbridge,
Feb-winter fastbridge,
May/June- spring fastbridge

X. BOARD TRAINING

XI. DIRECTOR GOALS

XII. STRATEGIC PLANNING & GOAL SETTING

a. Monticello Community Center Contract Update- AS makes a motion to approve the MCC contract. JH seconds. Motions carries

XIII. OLD BUSINESS

XIV. CONSENT AGENDA -

Motion to approve consent agenda consisting of the following revised policies made by, __AS___ Seconded by**___JH_____.** Board Vote Motion carries

a. 103 COMPLAINTS – STUDENTS, EMPLOYEES, PARENTS, OTHER PERSONS
b. 102 EQUAL EDUCATIONAL OPPORTUNITY
c. 210.1 CONFLICT OF INTEREST – CHARTER SCHOOL BOARD MEMBERS
d. 402 DISABILITY NONDISCRIMINATION POLICY
e. 404 EMPLOYMENT BACKGROUND CHECKS
f. 407 EMPLOYEE RIGHT TO KNOW – EXPOSURE TO HAZARDOUS SUBSTANCES
g. 411 GROUP HEALTH INSURANCE COVERAGE

XV. NEW BUSINESS

a. Review second batch of 10 policies - JH moves to approve these policies, RF seconds. Motion carries
   i. **413 HARASSMENT AND VIOLENCE**
   ii. **417 CHEMICAL USE AND ABUSE**
   iii. **419 TOBACCO-FREE ENVIRONMENT**
   iv. **427 WORKLOAD LIMITS FOR CERTAIN SPECIAL EDUCATION TEACHERS**
   v. **501 SCHOOL WEAPONS POLICY**
b. Tuition for Children's House - Monticello is $900 per month, Big Lake - $950 per month plus before after school care. RF motions that CH tuition is $825 AS seconds. Motion carries
c. Calendar for next year- Start after labor day. NP moves to approve calendar, JH seconds. Motion carries
d.

XVI. REVIEW OF NEXT MEETING AGENDA

a. Date, Time & Location of next Finance Committee and Governance Meeting: January 13, 2026

b. Date, Time & Location of next Board Meeting: Tuesday, January 20, 2026 at 2:00 PM

Upcoming Agenda Items- FY26

Old Business

c. 410 FAMILY AND MEDICAL LEAVE POLICY
d. 406 PUBLIC AND PRIVATE PERSONNEL DATA
e. 401 EQUAL EMPLOYMENT OPPORTUNITY
f.
g.

XVII. 418 DRUG-FREE WORKPLACE/DRUG-FREE SCHOOL
XVIII. 420 STUDENTS AND EMPLOYEES WITH SEXUALLY TRANSMITTED INFECTIONS AND DISEASES
XIX. 421 GIFTS TO EMPLOYEES AND CHARTER SCHOOL BOARD MEMBERS
XX. 426 NEPOTISM POLICY
XXI. 502 SEARCH OF STUDENT LOCKERS, DESKS, PERSONAL POSSESSIONS, AND STUDENT'S PERSON
XXII. 503 STUDENT ATTENDANCE
XXIII.

a.

New Business -

Next batch of 10 policies- approve

XXIV. MOTION TO ADJOURN at _4:30____ PM by _AS_, Seconded by_RF_. Board Vote- Motion carries

Swan River Montessori Monthly Financials

DECEMBER 2025

EdFinMN

FINANCE AND ACCOUNTING SERVICES FOR CHARTER SCHOOL AND EDUCATION SUPPORT ORGANIZATIONS

Swan River Montessori Financial Highlights

DECEMBER 2025

Balance Sheet:

The School's balance sheet reflects the school's liquid assets and liabilities. The primary focus of the balance sheet is the cash balance and any material liabilities. Additionally, attention should be paid to the amount of the YTD state hold back. The highlights from the balance sheet are:

- $1,017,205 Cash balance at end of the month
- $76,654 State receivables which represents an initial estimate for the beginning of the accrual for the current year hold back
- ($3,828) State receivables which represents the remaining amount due to the school from the state 10% holdback of the prior school year
- $78,795 Salary and benefits payables estimated. This is for summer salaries as of month-end.

Income Statement

The focus of the school's income statement is to monitor the ongoing revenues and expenses of the various programs. A monthly review of the actual spent vs. budget as well as taking into consideration the percentage of the fiscal year completed is imperative. Yet, also understanding how each individual line-item functions will help the overall analysis. The highlights from the income statement are:

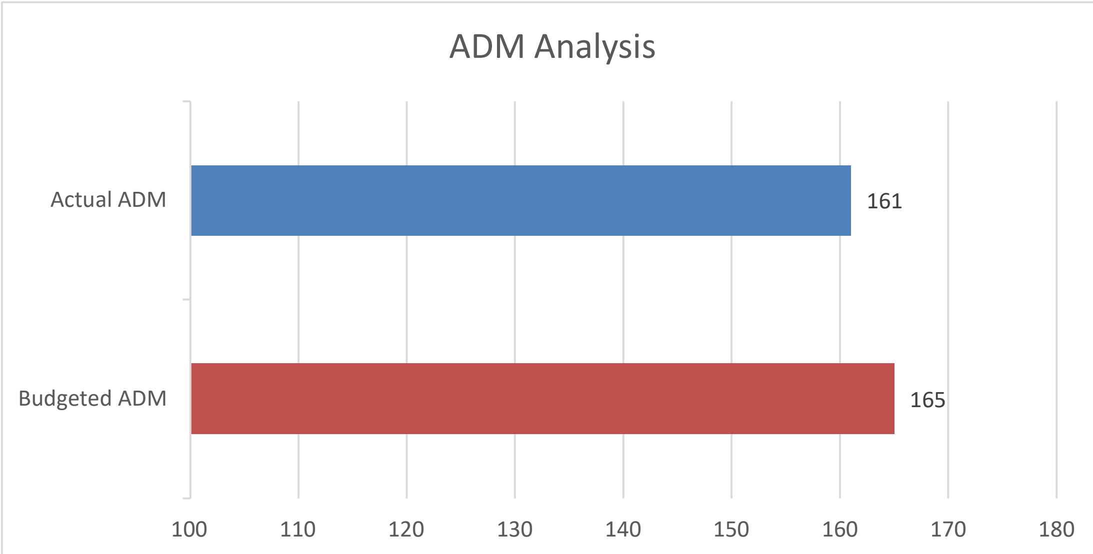
- Adopted Budget: 165 ADM
- Working Budget: 165 ADM
- Actual ADM 161
- 50% Percent of the fiscal year completed
- 49% YTD revenue as a percent of budget based on the working budget.
- 45% YTD expenses as a percent of budget based on the working budget.
- $979,492 Projected year end fund balance
- 39% Projected ending fund balance as a % of expense budget

Cash Flow:

- Estimated cash balance as of June 30, 2026

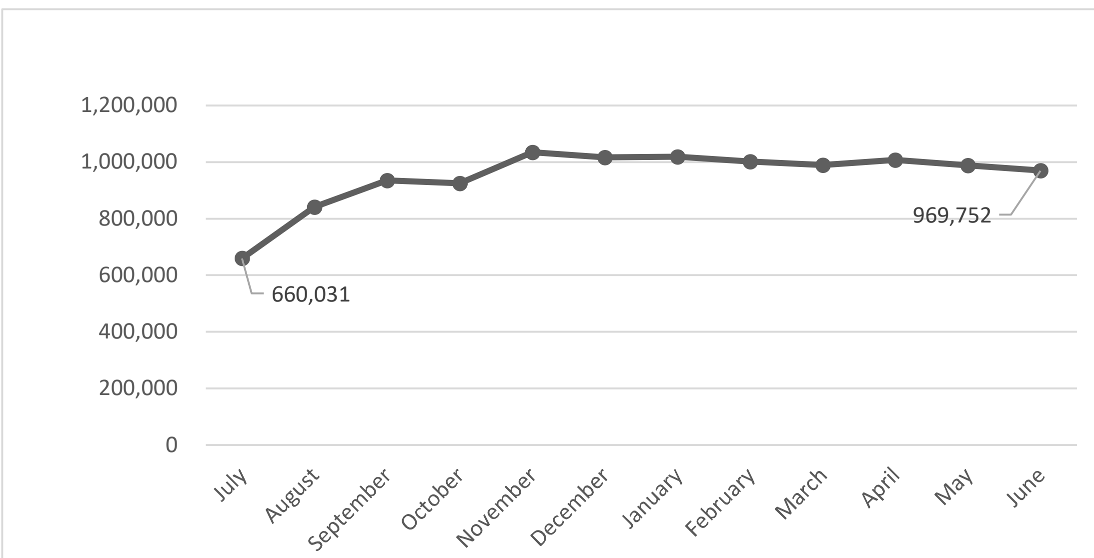
  $ 969,752

Enrollment/ADM's



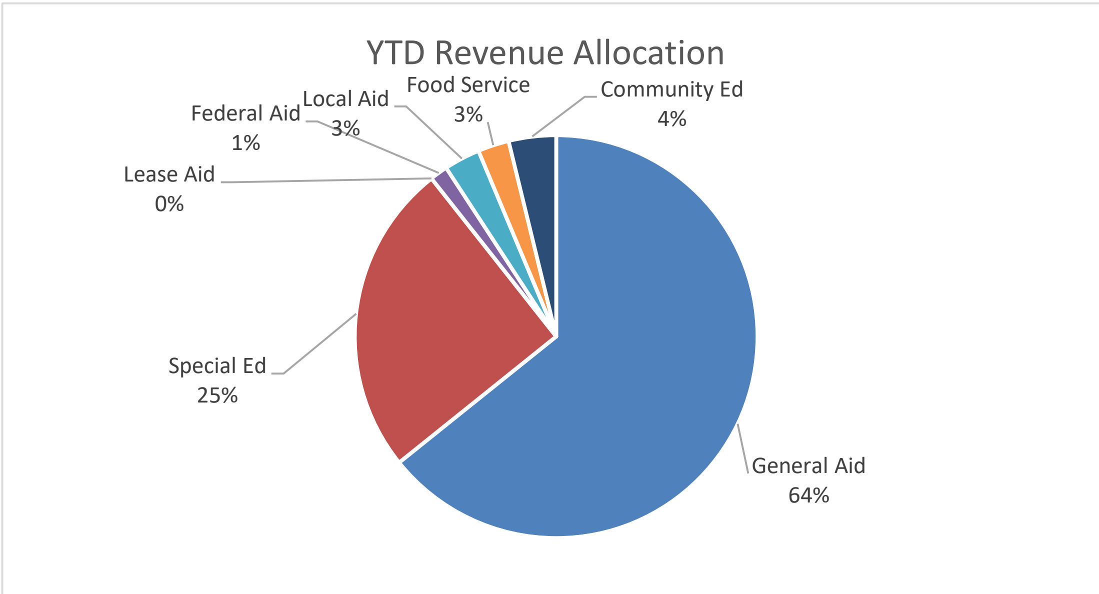
Monitoring the school's budgeted ADM vs. the actual ADM is one of the most important analytical revenue reviews. Variance from the budgeted ADM must be reviewed and understood.

Cash Flow Projection



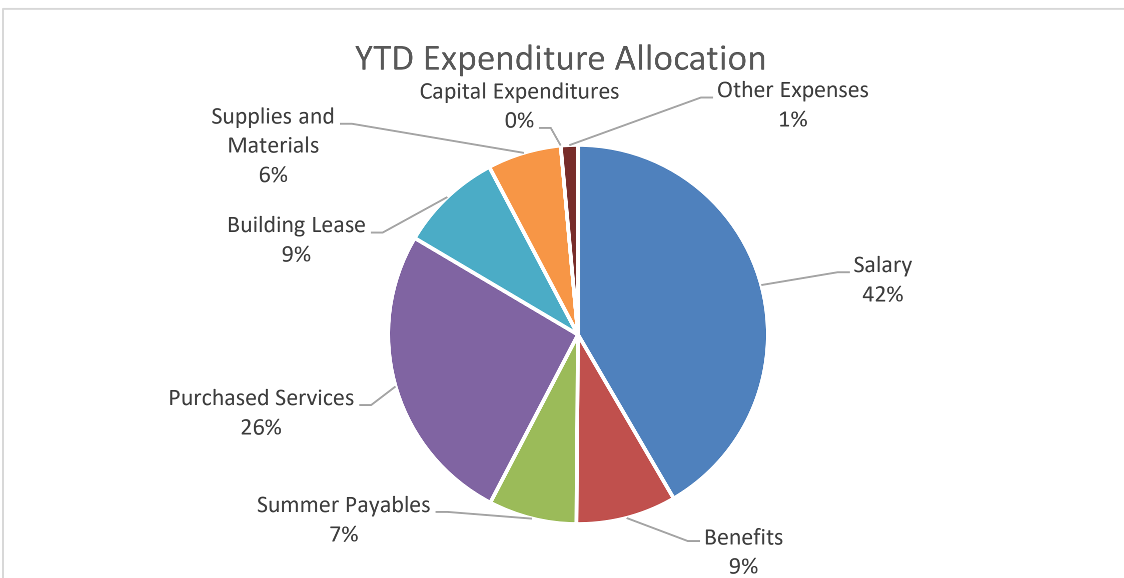
Swan River's cash balance is expected to increase slightly during fiscal 2026.

Revenue



The graph above reflects the revenue allocation the school has received from all revenue sources to date.

Expenditures



The graph above reflects the current year to date expenditure allocation across the school's major budget categories. This depiction helps identify how the school has spent their funds thus far.

Swan River Montessori Charter School
Balance Sheet
As of December 31, 2025

Assets		**As of Month-End**
Cash		1,017,205
MDE Receivable - Current year estimate		76,654
MDE Receivable - Prior year		(3,828)
Total Assets	$	1,090,031
Liabilities		
Salary and Benefits Payable	$	78,795
Total Liabilities	$	78,795
Fund Balance		
Beginning -Audited	$	852,976
Change in Fund Balance		158,260
Ending- Projected	$	1,011,236
Total Liabilities and Fund Balance	$	1,090,031

Current year based on estimated, primarily for ADM numbers.

Swan River Montessori Charter School
Income Statement Summary
As of December 31, 2025

Revenue	**Adopted Budget - 165 ADM**	**Working Forecast - 165 ADM**	**Monthly Activity**	**Year to Date**	**% of Budget**
State Aids	$ 2,402,172	$ 2,402,172	$ 193,387	$ 1,199,354	49.9%
Federal Aids	133,246	133,246	5,983	27,286	20.5%
Local	103,725	103,725	6,371	65,240	62.9%
Total	$ 2,652,884	$ 2,652,884	$ 205,741	$ 1,291,880	48.7%
Expense					
Salary	$ 1,176,531	$ 1,176,531	$ 107,970	$ 471,646	40.1%
Benefits	295,437	295,437	18,919	96,751	32.7%
Summer Payables	-	-	-	85,354	NA
Purchased Services	619,905	619,905	61,242	292,984	47.3%
Supplies and Materials	223,023	223,023	4,116	71,037	31.9%
Capital Expenditures	174,578	174,578	16,532	99,190	56.8%
Other Expenses	36,894	36,894	399	16,658	45.2%
` Total	$ 2,526,368	$ 2,526,368	$ 209,177	$ 1,133,619	44.9%
Change in Fund Balance	$ 126,516	$ 126,516	$ (3,436)	$ 158,260	
Beginning Fund Balance	852,976	852,976	852,976	852,976	
Ending- Projected	$ 979,492	$ 979,492	$ 849,540	$ 1,011,236	
FB as a % of Exp	39%	39%			

Fund	Beginning Fund Balance 7/1/2025 - Audited	Projected Revenues	Projected Expenditures	Projected Fund Balance 6/30/2026	Profit (Loss) CY
General Fund 1	$ 782,025	2,395,348	2,283,940	893,433	111,408
Food Service Fund 2	-	131,911	131,911	-	-
Community Service Fund 4	70,951	125,625	110,517	86,059	15,108
	$ 852,976	$ 2,652,884	$ 2,526,368	$ 979,492	$ 126,516

Swan River Montessori Charter School
Detail Revenue
As of December 31, 2025

50% Year Complete

	Adopted Budget - 165 ADM	Working Forecast - 165 ADM	Monthly Activity	Year to Date	% of Budget
General Fund					
State Aid					
General Aid	$ 1,292,881	$ 1,292,881	$ 171,856	$ 702,407	54%
Special Ed	731,483	731,483	-	304,572	42%
Compensatory	49,171	49,171	-	-	0%
Lease Aid	157,120	157,120	-	-	0%
Literacy Incentive Aid	17,793	17,793	8,404	8,404	47.2%
Hourly Worker Unemployment	37,574	37,574	-	29,062	77.3%
School Library Aid	20,000	20,000	-	8,912	44.6%
Student Support Aid	20,000	20,000	-	18,000	90.0%
Cybersecurity Grant	-	-	-	15,000	N/A
State Aid Receivables*	-	-	-	76,654	N/A
Total State Aid	$ 2,326,022	$ 2,326,022	$ 180,260	$ 1,163,011	50%
Federal Aid					
Title I	$ 24,114	$ 24,114	$ -	$ -	0%
Special Ed	26,312	26,312	1,345	17,391	66%
Total Federal Aid	$ 50,426	$ 50,426	$ 1,345	$ 17,391	34%
Local Aid and Donation					
Interest	$ 500	$ 500	$ 936	$ 4,087	817%
Miscellaneous	400	400	702	17,685	4421.4%
Donations and Other	10,000	10,000	300	300	3%
Fees for Services	8,000	8,000	120	12,838	160%
Total Local and Donation	$ 18,900	$ 18,900	$ 2,058	$ 34,910	185%
Total General Fund Revenue	$ 2,395,348	$ 2,395,348	$ 183,663	$ 1,215,313	51%
Food Service Fund					
State Revenue	$ 35,350	$ 35,350	$ 9,524	$ 20,104	57%
Federal Revenue	82,820	82,820	4,638	9,894	12%
Transfer from General	13,741	13,741	-	-	0%
Total Food Service Revenue	$ 131,911	$ 131,911	$ 14,163	$ 30,498	23%
Community Service Fund					
Before/After School Care	$ 40,800	$ 40,800	$ 3,603	$ 16,239	40%
Children's House Tuition	84,825	84,825	4,313	29,830	35%
Total Community Service Revenue	$ 125,625	$ 125,625	$ 7,916	$ 46,069	37%
Total Revenue- All Funds	$ 2,652,884	$ 2,652,884	$ 205,741	$ 1,291,880	49%

Swan River Montessori Charter School
Detail Expense
As of December 31, 2025

FYTD: 50%

		Adopted Budget - 165 ADM	Working Forecast - 165 ADM	Monthly Activity	Year to Date	% of Budget
Admin and Operations						
100	Salaries	$ 119,397	$ 119,397	$ 10,512	$ 57,149	48%
200	Benefits	36,587	36,587	2,051	22,709	62%
305	Contracted Services	158,500	158,500	17,521	98,037	62%
320	Communication	5,971	5,971	878	3,580	60%
329	Postage	896	896	51	272	30%
330	Utilities	39,182	39,182	2,926	16,796	43%
340	Insurance	25,632	25,632	2,702	12,904	50%
350	Repairs & Maintenance	2,081	2,081	-	767	37%
366	Conferences/Professional Development	5,202	5,202	-	-	0%
401	General Supplies	23,881	23,881	923	9,356	39%
405	Purchased Software (405/406)	520	520	82	7,320	1408%
490	Food	416	416	241	554	133%
570	Building Lease	174,578	174,578	16,532	99,190	57%
820	Dues & Memberships	21,995	21,995	386	14,953	68%
899	Misc Expenses - Missing Support	-	-	-	1,640	0%
910	Transfers to Other Funds	13,741	13,741	-	-	0%
	Total Admin and Operations	**$ 628,579**	**$ 628,579**	**$ 54,805**	**$ 345,227**	55%
Instructional Support and Services						
100	Salaries	$ 575,809	$ 575,809	$ 79,316	$ 216,300	38%
200	Benefits	153,691	153,691	14,888	44,378	29%
1XX/2XX	Summer Payable	-	-	-	49,868	NA
305	Contracted Services	-	-	315	11,790	0%
335	Short Term Lease	-	-	300	300	0%
360	Transportation - Field Trips	13,183	13,183	-	678	5%
366	Conferences/Professional Development	6,615	6,615	-	785	12%
369	Field Trips and Registration	-	-	195	195	0%
401	General Supplies	14,646	14,646	1,094	10,241	70%
405	Purchased Software (405/406)	-	-	771	4,662	0%
430	Instructional Supplies	31,244	31,244	-	2,870	9%
461	Standardized Tests	2,756	2,756	-	-	0%
490	Food	-	-	-	5	0%
820	Dues & Memberships	1,158	1,158	13	65	6%
	Total Instructional Support and Services	**$ 799,102**	**$ 799,102**	**$ 96,893**	**$ 342,137**	43%

Swan River Montessori Charter School
Detail Expense
As of December 31, 2025

FYTD: 50%

		Adopted Budget - 165 ADM	Working Forecast - 165 ADM	Monthly Activity	Year to Date	% of Budget
Special Education						
100	Salaries	$ 377,118	$ 377,118	$ 7,464	$ 162,277	43%
200	Benefits	100,657	100,657	1,685	28,485	28%
100	CEIS - Salaries	-	-	251	1,003	0%
200	CEIS - Benefits	-	-	44	175	0%
1XX/2XX	Summer Payable	-	-	-	35,485	NA
305	Contracted Services	7,525	7,525	3,975	35,549	472%
360	Transportation - SPED & HHM	-	-	-	10,053	0%
366	Conferences/Professional Development	1,186	1,186	1,600	2,452	207%
394	Payments to Other Agencies	332,487	332,487	28,631	91,376	27%
401	General Supplies	4,829	4,829	32	562	12%
405	Purchased Software	1,984	1,984	3	2,752	139%
430	Instructional Supplies	-	-	207	1,457	0%
433	Instructional Supplies- Ind	9,104	9,104	-	-	0%
	Total Special Education	**$ 834,890**	**$ 834,890**	**$ 43,892**	**$ 371,627**	45%
Title Programs						
100	Salaries	16,867	16,867	-	-	0%
200	Benefits	4,502	4,502	-	-	0%
	Total Title Programs	**21,369**	**21,369**	**-**	**-**	0%
Total General Fund Expenditures		**$ 2,283,940**	**$ 2,283,940**	**$ 195,589**	**$ 1,058,991**	46%
Food Service Fund						
401	General Supplies	-	-	680	3,279	0%
490	Food	131,911	131,911	82	26,313	20%
820	Dues & Memberships	-	-	-	1,135	0%
	Total Food Service	**$ 131,911**	**$ 131,911**	**$ 762**	**$ 30,727**	23%
Community Ed Fund						
100	Salaries	$ 87,340	$ 87,340	$ 10,678	$ 35,920	41%
200	Benefits	21,202	21,202	2,148	7,450	35%
394	Field Trips	243	243	-	-	0%
401	General Supplies	1,489	1,489	-	531	36%
820	Dues & Memberships	243	243	-	-	0%
	Total Community Ed	**110,517**	**110,517**	**12,826**	**43,901**	**40%**
	Total Expense- All Funds	$ 2,526,368	$ 2,526,368	$ 209,177	$ 1,133,619	45%

Swan River Montessori Charter School 6 Months Remaining
CashFlow Summary
As of December 31, 2025

Cash Receipts	**Budget**	**Monthly Activity**	**Year to Date**	**January**	**February**	**March**	**April**	**May**	**June**	**Total**	**Budget**	**Remaining**
State Aids- Current Year	$ 2,326,022	$ 180,260	$ 1,086,357	$ 172,643	$ 172,850	$ 178,668	$ 172,643	$ 172,850	$ 172,643	$ 2,128,654	$ 2,326,022	$ 197,368
State Aids- Prior Year	(3,828)	-	-	8,521	1,807	-	25,336	-	-	35,664	(3,828)	-
Federal - Current Year	50,426	1,345	-	12,607	-	-	12,607	-	-	25,213	50,426	25,213
Local	144,525	9,974	80,979	10,591	10,591	10,591	10,591	10,591	10,591	144,525	144,525	-
Food Service	131,911	14,163	30,498	16,057	16,057	16,057	16,057	16,057	16,057	126,840	131,911	5,071
Total Inflows	$ 2,649,056	$ 205,741	$ 1,197,834	$ 220,419	$ 201,305	$ 205,316	$ 237,234	$ 199,498	$ 199,291	$ 2,460,896	$ 2,649,056	$ 227,652
Expense												
Salary	$ 1,176,531	$ 107,970	$ 471,646	$ 98,044	$ 98,044	$ 98,044	$ 98,044	$ 98,044	$ 98,044	$ 1,059,912	$ 1,176,531	$ 116,619
Benefits	295,437	18,624	96,751	24,620	24,620	24,620	24,620	24,620	24,620	244,469	295,437	50,968
Purchased Services	619,905	61,242	292,984	54,487	54,487	54,487	54,487	54,487	54,487	619,905	619,905	-
Supplies and Materials	223,023	4,116	71,037	25,331	25,331	25,331	25,331	25,331	25,331	223,023	223,023	-
Capital Expenditures	174,578	16,532	99,190	12,565	12,565	12,565	12,565	12,565	12,565	174,578	174,578	-
Other Expenses	36,894	399	16,658	3,373	3,373	3,373	3,373	3,373	3,373	36,894	36,894	-
Accounts Payable	-	-	-	-	-	-	-	-	-	-	-	-
Total Outflows	$ 2,526,368	$ 208,883	$ 1,048,266	$ 218,419	$ 218,419	$ 218,419	$ 218,419	$ 218,419	$ 218,419	$ 2,358,781	$ 2,526,368	$ 167,587
			Change in Cash	$ 1,999	$ (17,114)	$ (13,103)	$ 18,814	$ (18,921)	$ (19,128)	$ 102,115		
			Beginning	$ 1,017,205	$ 1,019,204	$ 1,002,090	$ 988,987	$ 1,007,802	$ 988,880			
			Line of Credit	$ -	$ -	$ -	$ -	$ -	$ -			
			Ending- Projected	$ 1,019,204	$ 1,002,090	$ 988,987	$ 1,007,802	$ 988,880	$ 969,752			

Days Cash on Hand
150

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 2025

- The financials statements are drafted on an accrual basis of accounting.
- The financial statements are drafted based on information received from the school's leadership.
- The numbers are subject to change based on timing of information received from the school.
- The school's budget is based on full accrual projections as of the end of the fiscal year.
- This report is unaudited and is prepared for internal use only.

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District # 4137

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type			
SHBC		**1053**		**City of Monticello**				**Wire**			
			E	01 005 810 000 000 330	Water & Sewer 10/01/25-11/01/25 503 Maple		$74.38				
PO#:		**Voucher #:**	**14549**	Invoice	**Invoice No:** DT120125	**12/3/2025**		**Paid Amt:**	**$74.38**		
			E	01 005 810 000 000 330	Water & Sewer 10/01/25-11/01/25 500 Maples S		$204.76				
PO#:		**Voucher #:**	**14548**	Invoice	**Invoice No:** DT120125	**12/3/2025**		**Paid Amt:**	**$204.76**		
										Check Amount:	**$279.14**
SHBC		**1616**		**MedSurety**				**Wire**			
			E	01 005 110 000 000 305	Admin Fee		$30.00				
PO#:		**Voucher #:**	**14551**	Invoice	**Invoice No:** DT120325	**12/3/2025**		**Paid Amt:**	**$30.00**		
										Check Amount:	**$30.00**
SHBC		**1639**		**TSYS**				**Wire**			
			E	01 005 110 000 000 305	Payment Processing Fees -Dec		$134.33				
PO#:		**Voucher #:**	**14550**	Invoice	**Invoice No:** DT120225	**12/3/2025**		**Paid Amt:**	**$134.33**		
										Check Amount:	**$134.33**
SHBC		**1001**		**PERA**				**Wire**			
			B	01 215 007	PERA		$2,479.80				
PO#:		**Voucher #:**	**14513**	Invoice	**Invoice No:** S2026100	**12/9/2025**		**Paid Amt:**	**$2,479.80**		
										Check Amount:	**$2,479.80**
SHBC		**1002**		**TRA**				**Wire**			
			B	01 215 006	TRA		$5,794.35				
PO#:		**Voucher #:**	**14514**	Invoice	**Invoice No:** S2026100	**12/9/2025**		**Paid Amt:**	**$5,794.35**		
										Check Amount:	**$5,794.35**
SHBC		**1052**		**Centerpoint Energy**				**Wire**			
			E	01 005 810 000 000 330	Gas Charges 10/09/25-11/07/25 503 Maple		$43.55				
PO#:		**Voucher #:**	**14553**	Invoice	**Invoice No:** DT120925	**12/9/2025**		**Paid Amt:**	**$43.55**		
										Check Amount:	**$43.55**
SHBC		**1052**		**Centerpoint Energy**				**Wire**			
			E	01 005 810 000 000 330	Gas Charges 10/09/25-11/07/25 500 Maple		$209.68				
PO#:		**Voucher #:**	**14552**	Invoice	**Invoice No:** DT120925	**12/9/2025**		**Paid Amt:**	**$209.68**		
										Check Amount:	**$209.68**
SHBC		**1566**		**IRS**				**Wire**			
			B	01 215 002	Federal Tax		$9,484.03				
PO#:		**Voucher #:**	**14515**	Invoice	**Invoice No:** S2026100	**12/9/2025**		**Paid Amt:**	**$9,484.03**		
										Check Amount:	**$9,484.03**

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type		
SHBC		**1567**		**MN Dept. Revenue**				**Wire**		
			B 01 215 003		State Tax		$1,346.58			
PO#:		**Voucher #:**	**14512** Invoice	**Invoice No:** S2026100		**12/9/2025**		**Paid Amt:**	**$1,346.58**	
									Check Amount:	**$1,346.58**
SHBC		**1109**		**MACS (MN Ass of Charter Schls)**				**Wire**		
			E 01 005 110 000 000 820		MACS-Dec		$246.87			
PO#:		**Voucher #:**	**14554** Invoice	**Invoice No:** DT121125		**12/11/2025**		**Paid Amt:**	**$246.87**	
									Check Amount:	**$246.87**
SHBC		**1616**		**MedSurety**				**Wire**		
			B 01 215 016		Payroll Deductions-Vision		$773.35			
PO#:		**Voucher #:**	**14511** Invoice	**Invoice No:** S2026100		**12/11/2025**		**Paid Amt:**	**$773.35**	
									Check Amount:	**$773.35**
SHBC		**1054**		**Xcel Energy**				**Wire**		
			E 01 005 810 000 000 330		Electric Charges 10/02/25-11/02/25		$1,552.73			
PO#:		**Voucher #:**	**14555** Invoice	**Invoice No:** 053020019		**12/15/2025**		**Paid Amt:**	**$1,552.73**	
									Check Amount:	**$1,552.73**
SHBC		**1369**		**EMC Insurance Companies**				**Wire**		
			E 01 005 940 000 000 340		Property Insurance		$2,701.77			
PO#:		**Voucher #:**	**14556** Invoice	**Invoice No:** 7002839799		**12/15/2025**		**Paid Amt:**	**$2,701.77**	
									Check Amount:	**$2,701.77**
SHBC		**1001**		**PERA**				**Wire**		
			B 01 215 007		PERA		$3,561.59			
PO#:		**Voucher #:**	**14520** Invoice	**Invoice No:** S2026110		**12/22/2025**		**Paid Amt:**	**$3,561.59**	
									Check Amount:	**$3,561.59**
SHBC		**1002**		**TRA**				**Wire**		
			B 01 215 006		TRA		$5,794.35			
PO#:		**Voucher #:**	**14521** Invoice	**Invoice No:** S2026110		**12/22/2025**		**Paid Amt:**	**$5,794.35**	
									Check Amount:	**$5,794.35**
SHBC		**1566**		**IRS**				**Wire**		
			B 01 215 002		Federal Tax		$11,101.82			
PO#:		**Voucher #:**	**14522** Invoice	**Invoice No:** S2026110		**12/22/2025**		**Paid Amt:**	**$11,101.82**	
									Check Amount:	**$11,101.82**
SHBC		**1567**		**MN Dept. Revenue**				**Wire**		
			B 01 215 003		State Tax		$1,701.53			
PO#:		**Voucher #:**	**14519** Invoice	**Invoice No:** S2026110		**12/22/2025**		**Paid Amt:**	**$1,701.53**	
									Check Amount:	**$1,701.53**

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor	Description	Pmt/Void Date	Amount	Pmt Type		
SHBC		**1184**		**US Bank - Credit Card**				**Wire**		
			E	01 005 110 000 000 490	Office Food		$240.69			
			E	01 005 110 000 000 329	Postage		$50.63			
			E	01 005 110 000 000 320	Fax Service		$30.49			
			E	01 005 110 000 000 405	Adobe		$21.56			
			E	01 010 203 000 000 369	Field Trip		$195.00			
			E	01 010 420 000 740 433	SpEd Tests		$207.00			
			E	01 010 420 000 740 405	SpEd Software		$3.23			
PO#:	**Voucher #:**	**14557**	Invoice	**Invoice No:** DT121025		**12/10/2025**		**Paid Amt:**	**$748.60**	
									Check Amount:	**$748.60**
SHBC		**1222**		**Blue Cross/Blue Shield of MN**				**Wire**		
			B	01 215 009	Insurance Premiums December		$388.40			
PO#:	**Voucher #:**	**14558**	Invoice	**Invoice No:** DT122325		**12/31/2025**		**Paid Amt:**	**$388.40**	
									Check Amount:	**$388.40**
SHBC		**1530**		**Sherburne State Bank**				**Wire**		
			E	01 005 110 000 000 305	Service Fee		$35.00			
PO#:	**Voucher #:**	**14559**	Invoice	**Invoice No:** DT123125		**12/31/2025**		**Paid Amt:**	**$35.00**	
									Check Amount:	**$35.00**
SHBC		**1616**		**MedSurety**				**Wire**		
			B	01 215 016	Payroll Deductions-Vision		$773.03			
PO#:	**Voucher #:**	**14518**	Invoice	**Invoice No:** S2026110		**12/31/2025**		**Paid Amt:**	**$773.03**	
									Check Amount:	**$773.03**
SHBC		**1050**		**SRCS Building Co**				**Wire**		
			E	01 005 850 000 348 570	Lease -December		$16,531.67			
PO#:	**Voucher #:**	**14566**	Invoice	**Invoice No:** DT121525		**12/15/2025**		**Paid Amt:**	**$16,531.67**	
									Check Amount:	**$16,531.67**
SHBC		**1530**		**Sherburne State Bank**				**Wire**		
			E	01 005 108 000 000 305	Website Maintence		$383.76			
			E	01 005 110 000 000 401	Office Supplies		$159.37			
			E	01 005 110 000 000 320	Communications		$847.60			
			E	01 005 110 000 000 405	Office Software		$60.00			
			E	01 005 110 000 000 820	Amazon Prime		$139.00			
			E	01 010 203 000 000 220	Benefits		$440.33			
			E	01 010 203 000 000 401	Classroom Supplies		$731.52			
			E	01 010 203 000 000 405	Classroom Software		$771.47			
			E	01 010 203 000 000 820	Spotify		$12.93			
			E	01 010 420 000 740 401	SpEd Supplies		$31.97			

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type		
SHBC		**1530**		**Sherburne State Bank**				**Wire**		
			E	02 005 770 000 701 490	Food		$81.83			
PO#:	**Voucher #:**		**14567**	Invoice	**Invoice No:** DT121925	**12/19/2025**		**Paid Amt:**	**$3,659.78**	
									Check Amount:	**$3,659.78**
SHBC	**18742**	**1581**		**Countryside Delivery**				**Check**		
			E	02 005 770 000 701 495	Milk Delivery -Oct		$889.00			
PO#:	**Voucher #:**		**14471**	Invoice	**Invoice No:** DT103125	**12/2/2025**		**Paid Amt:**	**$889.00**	
									Check Amount:	**$889.00**
SHBC	**18743**	**1482**		**Designs for Learning INC**				**Check**		
			E	01 005 110 000 000 305	HR Service-Oct		$78.75			
PO#:	**Voucher #:**		**14472**	Invoice	**Invoice No:** 26-1192	**12/2/2025**		**Paid Amt:**	**$78.75**	
									Check Amount:	**$78.75**
SHBC	**18744**	**1490**		**Heidi Melo**				**Check**		
			E	01 010 203 000 000 430	Reimbursement -Classroom Supplies		$76.25			
PO#:	**Voucher #:**		**14473**	Invoice	**Invoice No:** DT111425	**12/2/2025**		**Paid Amt:**	**$76.25**	
									Check Amount:	**$76.25**
SHBC	**18745**	**1245**		**Innovative Office Solutions**				**Check**		
			E	01 005 110 000 000 401	Office Supplies		$6.00			
PO#:	**Voucher #:**		**14474**	Invoice	**Invoice No:** IN4976898	**12/2/2025**		**Paid Amt:**	**$6.00**	
									Check Amount:	**$6.00**
SHBC	**18746**	**1700**		**JD Outdoor Services**				**Check**		
			E	01 005 810 000 000 305	Lawn Service		$470.38			
PO#:	**Voucher #:**		**14475**	Invoice	**Invoice No:** 5433	**12/2/2025**		**Paid Amt:**	**$470.38**	
									Check Amount:	**$470.38**
SHBC	**18747**	**1661**		**Nova Education Consultants**				**Check**		
			E	01 010 420 000 419 303	SpEd Director K Zehowski 11/03/25-11/14/35 1		$2,737.50			
			E	01 010 410 000 740 394	OT E Boughner 11/03/25-11/14/25 50.25h @ $1		$5,326.50			
			E	01 010 420 000 740 394	Psych J Korolewski 11/03/25-11/14/25 1h @ $1		$120.00			
			E	01 010 406 000 740 394	BVI K Zehowski 11/03/25-11/14/25 5h @ $125		$625.00			
PO#:	**Voucher #:**		**14477**	Invoice	**Invoice No:** 3792	**12/2/2025**		**Paid Amt:**	**$8,809.00**	
									Check Amount:	**$8,809.00**
SHBC	**18748**	**1633**		**Patty Barnes**				**Check**		
			E	01 010 203 000 000 490	Reimbursementp-School Food		$5.38			
PO#:	**Voucher #:**		**14478**	Invoice	**Invoice No:** DT111725	**12/2/2025**		**Paid Amt:**	**$5.38**	
									Check Amount:	**$5.38**

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type		
SHBC	**18749**	**1650**		**Reading & Math Inc**				**Check**		
			E	01 010 203 000 000 406	Math Corps Members		$2,000.00			
PO#:	**Voucher #:**		**14480**	Invoice	**Invoice No:** INV2488	**12/2/2025**		**Paid Amt:**	**$2,000.00**	
									Check Amount:	**$2,000.00**
SHBC	**18750**	**1698**		**Rebecca McMullens**				**Check**		
			E	01 005 110 000 000 305	MARSS Reporting 10/02/25-10/29/25		$510.00			
PO#:	**Voucher #:**		**14479**	Invoice	**Invoice No:** 770	**12/2/2025**		**Paid Amt:**	**$510.00**	
									Check Amount:	**$510.00**
SHBC	**18751**	**1367**		**Sharon Schneider**				**Check**		
			E	01 010 203 000 000 430	Reibursement- Instructional Supplies		$255.03			
PO#:	**Voucher #:**		**14481**	Invoice	**Invoice No:** DT111125	**12/2/2025**		**Paid Amt:**	**$255.03**	
									Check Amount:	**$255.03**
SHBC	**18752**	**1466**		**The McDowell Agency, INC**				**Check**		
			E	01 005 110 000 000 305	Background Checks		$277.20			
PO#:	**Voucher #:**		**14476**	Invoice	**Invoice No:** 165547	**12/2/2025**		**Paid Amt:**	**$277.20**	
									Check Amount:	**$277.20**
SHBC	**18754**	**1204**		**Adam's Pest Control, Inc.**				**Check**		
			E	01 005 810 000 000 305	Pest Control		$85.00			
PO#:	**Voucher #:**		**14497**	Invoice	**Invoice No:** 4298719	**12/8/2025**		**Paid Amt:**	**$85.00**	
									Check Amount:	**$85.00**
SHBC	**18755**	**1491**		**All Ways Heating & Air Conditioning, Inc.**				**Check**		
			E	01 005 810 000 000 305	HVAC Repair		$1,252.00			
PO#:	**Voucher #:**		**14498**	Invoice	**Invoice No:** 9641	**12/8/2025**		**Paid Amt:**	**$1,252.00**	
									Check Amount:	**$1,252.00**
SHBC	**18756**	**1704**		**Coordinated Business Systems, LTD**				**Check**		
			E	01 005 110 000 000 465	Copier 11/01/25-11/30/25		$342.14			
PO#:	**Voucher #:**		**14500**	Invoice	**Invoice No:** INV504333	**12/8/2025**		**Paid Amt:**	**$342.14**	
									Check Amount:	**$342.14**
SHBC	**18757**	**1581**		**Countryside Delivery**				**Check**		
			E	02 005 770 000 701 495	Milk Delivery -Nov		$680.00			
PO#:	**Voucher #:**		**14499**	Invoice	**Invoice No:** DT113025	**12/8/2025**		**Paid Amt:**	**$680.00**	
									Check Amount:	**$680.00**
SHBC	**18758**	**1636**		**EdFinMN**				**Check**		
			E	01 005 110 000 000 305	Accounting/Consulting Fees -Dec		$4,635.00			
PO#:	**Voucher #:**		**14501**	Invoice	**Invoice No:** 2754	**12/8/2025**		**Paid Amt:**	**$4,635.00**	
									Check Amount:	**$4,635.00**

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor	Description	Pmt/Void Date	Amount	Pmt Type		
SHBC	**18759**	**1245**		**Innovative Office Solutions**				**Check**		
			E	01 005 810 000 000 401	Facility Supplies		$18.33			
PO#:	**Voucher #:**	**14502**	Invoice	**Invoice No:** IN4982987		**12/8/2025**		**Paid Amt:**	**$18.33**	
									Check Amount:	**$18.33**
SHBC	**18760**	**1549**		**Loffler Companies, INC**				**Check**		
			E	01 005 810 000 000 305	Copier - computer service 12/01/25-12/31/25		$149.50			
PO#:	**Voucher #:**	**14503**	Invoice	**Invoice No:** 5199235		**12/8/2025**		**Paid Amt:**	**$149.50**	
									Check Amount:	**$149.50**
SHBC	**18761**	**1618**		**MN PEIP**				**Check**		
			B	01 215 015	Health Insurance -December		$6,598.20			
PO#:	**Voucher #:**	**14504**	Invoice	**Invoice No:** 1569146		**12/8/2025**		**Paid Amt:**	**$6,598.20**	
									Check Amount:	**$6,598.20**
SHBC	**18762**	**1699**		**Navigate Care Consulting**				**Check**		
			E	01 005 720 000 000 305	GenEd Nursing 11/21/25		$250.00			
PO#:	**Voucher #:**	**14505**	Invoice	**Invoice No:** INV-000801		**12/8/2025**		**Paid Amt:**	**$250.00**	
									Check Amount:	**$250.00**
SHBC	**18763**	**1661**		**Nova Education Consultants**				**Check**		
			E	01 010 420 000 740 394	SpEd Services 11/18/25-11/26/25		$3,622.00			
			E	01 010 420 000 740 394	SpEd Services 11/18/25-11/26/25		($3,622.00)			
			E	01 010 410 000 740 394	SpEd Services 11/18/25-11/26/25		$1,934.50			
			E	01 010 420 000 419 303	SpEd Services 11/18/25-11/26/25		$1,687.50			
PO#:	**Voucher #:**	**14506**	Invoice	**Invoice No:** 3845		**12/8/2025**		**Paid Amt:**	**$3,622.00**	
									Check Amount:	**$3,622.00**
SHBC	**18764**	**1452**		**Reno Mothes**				**Check**		
			E	01 010 404 000 740 394	Direct Services - DAPE Nov 4.75h @ $100		$475.00			
PO#:	**Voucher #:**	**14507**	Invoice	**Invoice No:** SWR-0004		**12/8/2025**		**Paid Amt:**	**$475.00**	
									Check Amount:	**$475.00**
SHBC	**18765**	**1706**		**Victory Building Services**				**Check**		
			E	01 005 810 000 000 401	Facility Supplies		$212.80			
PO#:	**Voucher #:**	**14508**	Invoice	**Invoice No:** 0628872		**12/8/2025**		**Paid Amt:**	**$212.80**	
			E	01 005 810 000 000 305	Janitorial Service		$2,570.25			
PO#:	**Voucher #:**	**14509**	Invoice	**Invoice No:** 0629035		**12/8/2025**		**Paid Amt:**	**$2,570.25**	
									Check Amount:	**$2,783.05**

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type		
SHBC	**18766**	**1708**		**That Sounds Fun Speech Therapy, LLC**				**Check**		
			E	01 010 401 000 740 394	Speech 10/06/25-11/05/25 68h @ $120		$8,160.00			
PO#:	**Voucher #:**		**14517**	Invoice	**Invoice No:** 1003	**12/11/2025**		**Paid Amt:**	**$8,160.00**	
									Check Amount:	**$8,160.00**
SHBC	**18767**	**1553**		**Agate Social Works, LLC**				**Check**		
			E	01 010 420 000 740 394	SpEd Social Work 11/10/25-11/21/25 75h @ $9		$6,750.00			
			E	01 010 710 000 373 377	GenEd Social Work 11/10/25-11/21/25		$315.00			
PO#:	**Voucher #:**		**14523**	Invoice	**Invoice No:** SR11212025	**12/22/2025**		**Paid Amt:**	**$7,065.00**	
									Check Amount:	**$7,065.00**
SHBC	**18768**	**1391**		**Amy Jensen**				**Check**		
			E	01 010 203 000 000 401	Reimbursement- Student Supplies		$190.87			
PO#:	**Voucher #:**		**14524**	Invoice	**Invoice No:** DT121235	**12/22/2025**		**Paid Amt:**	**$190.87**	
									Check Amount:	**$190.87**
SHBC	**18769**	**1679**		**Angie Paquette**				**Check**		
			E	01 010 203 000 000 401	Reimbursement- Classroom Supplies		$75.25			
PO#:	**Voucher #:**		**14525**	Invoice	**Invoice No:** DT121925	**12/22/2025**		**Paid Amt:**	**$75.25**	
									Check Amount:	**$75.25**
SHBC	**18770**	**1222**		**Blue Cross/Blue Shield of MN**				**Check**		
			B	01 215 016	Insurance Premiums-Nov		$86.96			
PO#:	**Voucher #:**		**14526**	Invoice	**Invoice No:** 251201186481	**12/22/2025**		**Paid Amt:**	**$86.96**	
									Check Amount:	**$86.96**
SHBC	**18771**	**1711**		**Canopy IT Solutions**				**Check**		
			E	01 005 108 000 000 305	Tech Services		$1,532.50			
PO#:	**Voucher #:**		**14529**	Invoice	**Invoice No:** 11959	**12/22/2025**		**Paid Amt:**	**$1,532.50**	
			E	01 005 108 000 000 305	Onboarding Fee		$1,500.00			
PO#:	**Voucher #:**		**14530**	Invoice	**Invoice No:** 11985	**12/22/2025**		**Paid Amt:**	**$1,500.00**	
									Check Amount:	**$3,032.50**
SHBC	**18772**	**1283**		**City View Electric Inc.**				**Check**		
			E	01 005 810 000 000 305	Fire Alarm Inspection 11/19/25-11/18/25		$600.00			
PO#:	**Voucher #:**		**14532**	Invoice	**Invoice No:** 700418	**12/22/2025**		**Paid Amt:**	**$600.00**	
			E	01 005 810 000 000 305	Facility Service		$950.00			
PO#:	**Voucher #:**		**14531**	Invoice	**Invoice No:** 700388	**12/22/2025**		**Paid Amt:**	**$950.00**	
									Check Amount:	**$1,550.00**

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type		
SHBC	**18773**	**1612**		**Colonial Life**				**Check**		
			B	01 215 011	Supplemental Benefits- 11/01/25,11/16/25		$61.84			
PO#:	**Voucher #:**		**14527**	Invoice	**Invoice No:** 5714381-1101271	**12/22/2025**		**Paid Amt:**	**$61.84**	
									Check Amount:	**$61.84**
SHBC	**18774**	**1689**		**Cullen Host**				**Check**		
			E	01 005 810 000 000 305	Snow Removal January		$1,000.00			
PO#:	**Voucher #:**		**14528**	Invoice	**Invoice No:** 01012026	**12/22/2025**		**Paid Amt:**	**$1,000.00**	
									Check Amount:	**$1,000.00**
SHBC	**18775**	**1713**		**Hope Evangelical Fee Church of Monticello**				**Check**		
			E	01 010 203 000 000 335	Event Space Rental		$300.00			
PO#:	**Voucher #:**		**14547**	Invoice	**Invoice No:** 2324	**12/22/2025**		**Paid Amt:**	**$300.00**	
									Check Amount:	**$300.00**
SHBC	**18776**	**1245**		**Innovative Office Solutions**				**Check**		
			E	01 005 110 000 000 401	Office Supplies		$38.70			
PO#:	**Voucher #:**		**14540**	Invoice	**Invoice No:** IN4999013	**12/22/2025**		**Paid Amt:**	**$38.70**	
									Check Amount:	**$38.70**
SHBC	**18777**	**1700**		**JD Outdoor Services**				**Check**		
			E	01 005 810 000 000 305	Snow Removal Final Payment Terminations of co		$423.34			
PO#:	**Voucher #:**		**14534**	Invoice	**Invoice No:** 5593	**12/22/2025**		**Paid Amt:**	**$423.34**	
			E	01 005 810 000 000 305	Snow Removal 12/10/25		$125.00			
PO#:	**Voucher #:**		**14535**	Invoice	**Invoice No:** 5553	**12/22/2025**		**Paid Amt:**	**$125.00**	
			E	01 005 810 000 000 305	Commercial Services Dec		$470.38			
PO#:	**Voucher #:**		**14536**	Invoice	**Invoice No:** 5535	**12/22/2025**		**Paid Amt:**	**$470.38**	
									Check Amount:	**$1,018.72**
SHBC	**18778**	**1712**		**JDR Electric**				**Check**		
			E	01 005 810 000 000 305	Facility Service		$596.94			
PO#:	**Voucher #:**		**14533**	Invoice	**Invoice No:** 1147	**12/22/2025**		**Paid Amt:**	**$596.94**	
									Check Amount:	**$596.94**
SHBC	**18779**	**1044**		**Julie Halvorson**				**Check**		
			E	01 010 203 000 000 401	Reimbursement-Classroom Supplies		$96.59			
PO#:	**Voucher #:**		**14537**	Invoice	**Invoice No:** DT121625	**12/22/2025**		**Paid Amt:**	**$96.59**	
									Check Amount:	**$96.59**
SHBC	**18780**	**1661**		**Nova Education Consultants**				**Check**		
			E	01 010 420 640 419 366	Para educator Online Training		$1,600.00			
PO#:	**Voucher #:**		**14538**	Invoice	**Invoice No:** 3908	**12/22/2025**		**Paid Amt:**	**$1,600.00**	
			E	01 010 420 000 419 303	SpEd Director K Zehowski 11/30/25-12/12/25 15		$2,287.50			

Swan River Montessori # 4137

Detail Payment Register By Check

Check Number: 0-2147483647 Payment Date: 12/1/2025-12/31/2025 Period: 202606-202606 Void Status: N

Bank	Check No	Code	Rcd	Vendor		Pmt/Void Date		Pmt Type			
SHBC	**18780**	**1661**		**Nova Education Consultants**				**Check**			
			E	01 010 410 000 740 394	OT E Boughner 11/30/25-12/12/25 43.75h @ $1		$4,637.50				
			E	01 010 406 000 740 394	BVI K Zehowski 11/30/25-12/12/25 2.75h @ $12		$343.75				
			E	01 010 420 000 740 394	SpEd Psych J Korolewski 11/30/25-12/12/25 .5h		$60.00				
PO#:	**Voucher #:**		**14539**	Invoice	**Invoice No:** 3897	**12/22/2025**			**Paid Amt:**	**$7,328.75**	
									Check Amount:		**$8,928.75**
SHBC	**18781**	**1698**		**Rebecca McMullens**				**Check**			
			E	01 005 110 000 000 305	MARSS Reporting 08/13/25-08/28/25		$552.50				
PO#:	**Voucher #:**		**14542**	Invoice	**Invoice No:** 744	**12/22/2025**			**Paid Amt:**	**$552.50**	
			E	01 005 110 000 000 305	MARSS Reporting 11/11/25-11/20/25		$212.50				
PO#:	**Voucher #:**		**14541**	Invoice	**Invoice No:** 783	**12/22/2025**			**Paid Amt:**	**$212.50**	
									Check Amount:		**$765.00**
SHBC	**18782**	**1708**		**That Sounds Fun Speech Therapy, LLC**				**Check**			
			E	01 010 401 000 740 394	Speech 11/06/25-12/03/25 52.25h @ $120		$6,270.00				
PO#:	**Voucher #:**		**14544**	Invoice	**Invoice No:** 1004	**12/22/2025**			**Paid Amt:**	**$6,270.00**	
									Check Amount:		**$6,270.00**
SHBC	**18783**	**1466**		**The McDowell Agency, INC**				**Check**			
			E	01 005 105 000 000 305	Background Checks		$33.00				
PO#:	**Voucher #:**		**14543**	Invoice	**Invoice No:** 166077	**12/22/2025**			**Paid Amt:**	**$33.00**	
									Check Amount:		**$33.00**
SHBC	**18784**	**1706**		**Victory Building Services**				**Check**			
			E	01 005 810 000 000 401	Facility Supplies		$90.60				
PO#:	**Voucher #:**		**14482**	Invoice	**Invoice No:** 0628844	**12/22/2025**			**Paid Amt:**	**$90.60**	
			E	01 005 810 000 000 401	Facility Supplies		$152.00				
PO#:	**Voucher #:**		**14545**	Invoice	**Invoice No:** 0629106	**12/22/2025**			**Paid Amt:**	**$152.00**	
									Check Amount:		**$242.60**
SHBC	**18785**	**1275**		**WM Corporate Services, INC**				**Check**			
			E	01 005 810 000 000 330	Garbage/Recycling-November		$841.24				
PO#:	**Voucher #:**		**14546**	Invoice	**Invoice No:** 7406935-1767-5	**12/22/2025**			**Paid Amt:**	**$841.24**	
									Check Amount:		**$841.24**
									Report Total:		**$143,993.12**

Swan River Montessori # 4137
Receipt Listing Report with Detail by Deposit

Deposit	Co	Bank	Batch	Rct No	Receipt Type	St	Receipt Date	Check No	Pmt Type	Grp Code	Customer	Inv No	Inv Date	Inv Type	Invoice Amount	Applied Amount	Unapplied Amount
3401	4137	SHBC	D1225														
12.09.25 MEGS				3458	Credit	A	12/09/25		Check	1	MDE						
								4137 R 01 005 000 000 414 400			Federal Aids & Grant					460.75	0.00
															Receipt Total:	$460.75	$0.00
															Deposit Total:	**$460.75**	**$0.00**
3402	4137	SHBC	D1225														
12.15.25 IDEAS				3459	Credit	A	12/15/25		Check	1	MDE						
								4137 R 01 005 000 000 000 211			General Education Aid					92,389.88	0.00
															Receipt Total:	$92,389.88	$0.00
															Deposit Total:	**$92,389.88**	**$0.00**
3403	4137	SHBC	D1225														
12.11.25 SWIFT				3460	Credit	A	12/11/25		Check	1	MDE						
								4137 R 02 005 770 000 701 300			State School Lunch Revenue					20.90	0.00
															Receipt Total:	$20.90	$0.00
															Deposit Total:	**$20.90**	**$0.00**
3404	4137	SHBC	D1225														
12.16.25 MEGS				3461	Credit	A	12/16/25		Check	1	MDE						
								4137 R 01 005 000 000 425 400			IDEA CEIS Revenue					883.99	0.00
															Receipt Total:	$883.99	$0.00
															Deposit Total:	**$883.99**	**$0.00**
3405	4137	SHBC	D1225														
12.22.25 SWIFT				3462	Credit	A	12/22/25		Check	1	MDE						
								4137 R 02 005 770 000 705 300			State School Breakfast Reven					2,065.68	0.00
								4137 R 02 005 770 000 701 300			State School Lunch Revenue					7,437.68	0.00
								4137 R 02 005 770 000 705 476			Fed School Breakfast Revenu					1,203.66	0.00
								4137 R 02 005 770 000 701 471			Federal Lunch Revenue					993.52	0.00
								4137 R 02 005 770 000 701 471			Federal Lunch Revenue					203.22	0.00
								4137 R 02 005 770 000 701 472			Free/Reduced Lunch Revenue					2,237.84	0.00
															Receipt Total:	$14,141.60	$0.00
															Deposit Total:	**$14,141.60**	**$0.00**
3406	4137	SHBC	D1225														
12.30.25 IDEAS				3463	Credit	A	12/31/25		Check	1	MDE						
								4137 R 01 005 000 000 312 300			Literacy Incentive Aid					8,403.81	0.00

Swan River Montessori # 4137
Receipt Listing Report with Detail by Deposit

Deposit	Co	Bank	Batch	Rct No	Receipt Type	St	Receipt Date	Check No	Pmt Type	Grp Code	Customer	Inv No	Inv Date	Inv Type	Invoice Amount	Applied Amount	Unapplied Amount
3406	4137	SHBC	D1225														
12.30.25 IDEAS				3463	Credit	A	12/31/25		Check	1	MDE						
							4137 R 01 005 000 000 000 211				General Education Aid					79,466.16	0.00
															Receipt Total:	$87,869.97	$0.00
															Deposit Total:	**$87,869.97**	**$0.00**
3407	4137	SHBC	D1225														
Thrivent Grant				3464	Credit	A	12/09/25		Check	1	Misc						
							4137 R 01 005 000 000 000 096				Donations					300.00	0.00
															Receipt Total:	$300.00	$0.00
															Deposit Total:	**$300.00**	**$0.00**
3408	4137	SHBC	D1225														
12.16.25 School Deposit				3465	Credit	A	12/16/25		Check	1	Misc						
							4137 R 04 005 505 000 000 040				EC Tuition					2,062.50	0.00
							4137 R 04 005 505 007 000 040				EX Care Tuition					2,298.00	0.00
							4137 R 01 005 000 000 000 050				School Supplies					70.00	0.00
							4137 R 01 005 000 000 000 620				Fundraising Revenue					458.27	0.00
							4137 R 01 005 000 000 372 071				Med Assist Fr Dept of HS					89.20	0.00
															Receipt Total:	$4,977.97	$0.00
															Deposit Total:	**$4,977.97**	**$0.00**
3409	4137	SHBC	D1225														
				3466	Credit	A	12/31/25		Check	1	Misc						
							4137 R 04 005 505 000 000 040				EC Tuition					2,250.00	0.00
							4137 R 04 005 505 007 000 040				EX Care Tuition					1,305.00	0.00
							4137 R 01 005 000 000 000 050				School Supplies					50.00	0.00
							4137 R 01 005 000 000 000 099				Misc Local Revenue					30.00	0.00
															Receipt Total:	$3,635.00	$0.00
															Deposit Total:	**$3,635.00**	**$0.00**
3410	4137	SHBC	D1225														
Interest-Dec				3467	Credit	A	12/31/25		Check	1	Misc						
							4137 R 01 005 000 000 000 092				Interest Earnings					915.96	0.00
															Receipt Total:	$915.96	$0.00
															Deposit Total:	**$915.96**	**$0.00**

Swan River Montessori # 4137
Receipt Listing Report with Detail by Deposit

Deposit	Co	Bank	Batch	Rct No	Receipt Type	St	Receipt Date	Check No	Pmt Type	Grp Code	Customer	Inv No	Inv Date	Inv Type	Invoice Amount	Applied Amount	Unapplied Amount
3411	4137	SHBC	D1225														
12.31.25 SWIFT				3468	Credit	A	12/31/25		Check	1	Misc						
							4137 R 01 005 000 000 000 099				Amy Bergquist SubReimburse					125.00	0.00
															Receipt Total:	$125.00	$0.00
															Deposit Total:	**$125.00**	**$0.00**
3412	4137	SHBS	D1225														
Interest Dec				3469	Credit	A	12/31/25		Check	1	Misc						
							4137 R 01 005 000 000 000 092				Interest Earnings					20.04	0.00
															Receipt Total:	$20.04	$0.00
															Deposit Total:	**$20.04**	**$0.00**
															Report Total:	$205,741.06	$0.00

SWAN RIVER MONTESSORI CHARTER SCHOOL FY26 REVISED BUDGET
SCHOOL BOARD APPROVAL: 1/20/2026

1/6/2026

		FY26	FY26 Revised	Difference
	Enrollment			
	Full Day K	27	27	0
	1	25	25	0
	2	27	27	0
	3	26	26	0
	4	26	26	0
	5	26	26	0
	6	8	8	0
	Total ADM	**165**	**165**	**0**
	Total Pupil Unit	**165**	**165**	**0**
REVENUES				
State Aid				
	General Aid	$1,292,881	$1,296,249	$3,368
	Compensatory	49,171	24,708	-24,463
	Lease Aid	157,120	211,441	54,321
	Special Ed	716,482	697,589	-18,893
	Literacy Incentive Aid	17,793	16,808	-985
	Hourly Worker Unemployment	37,574	32,291	-5,283
	School Library Aid - Charter	20,000	9,903	-10,097
	Student Support - Charter	20,000	20,000	0
	Cybersecurity Grant	0	15,000	15,000
	Total State Aid	**$2,311,022**	**$2,323,989**	**$12,967**
Federal Aid				
	Title I	$24,114	$0	-$24,114
	Title II	$124	$11,049	$10,925
	Federal Special Education Aid	22,132	19,704	-2,428
	CEIS Sped Regular	4,056	3,482	-574
	Total Federal	**$50,426**	**$34,235**	**-$16,191**
Local Aid and Donation				
	MA Billing	$0	$20,000	$20,000
	Interest	500	5,000	4,500
	Donations & other	10,000	500	-9,500
	Miscellaneous Revenue	400	500	100
	Fees for Service	8,000	13,000	5,000
	Total Other Revenue	**$18,900**	**$39,000**	**$20,100**
General Fund Revenue		**$2,380,348**	**$2,397,224**	**$16,876**

SWAN RIVER MONTESSORI CHARTER SCHOOL FY26 REVISED BUDGET 1/6/2026
SCHOOL BOARD APPROVAL: 1/20/2026

	FY26	FY26 Revised	Difference
Food Service Revenue			
Federal Revenue	82,820	82,820	0
State Revenue	35,350	35,350	0
Fund Balance Transfers	0	13,741	13,741
Food Service Revenue	**$118,170**	**$131,911**	**$13,741**
Community Service Revenue			
Before/After School Care - Extended Care	$40,800	$40,800	$0
Preschool Tuition - Children's House	84,825	84,825	0
Community Service Revenue	**$125,625**	**$125,625**	**$0**
TOTAL REVENUE - SCHOOLWIDE	**$2,624,143**	**$2,654,760**	**$30,617**
EXPENSES			
Administration & Operations			
100 Salaries	$119,397	$127,331	$7,934
200 Benefits	26,592	46,833	20,241
Add: Family Leave 1/1/2026	4,718	5,258	540
305 Contracted Services	158,500	161,275	2,775
320 Communication	5,971	6,269	299
329 Postage	896	896	0
330 Utilities	39,182	39,182	0
340 Insurance	25,632	30,294	4,662
350 Repairs & Maintenance	2,081	2,081	0
366 Professional Development	5,202	5,202	0
370 Building Lease	174,578	234,934	60,356
401 General Supplies	23,881	23,881	0
405/406 Software	520	7,500	6,980
490 Food	416	1,000	584
820 Dues & Membership	21,995	21,995	0
920 Fund Balance Transfer	13,741	13,741	0
Total Administration & Operations	**$623,302**	**$727,671**	**$104,370**
Instructional			
100 Salaries	$575,809	$600,441	$24,632
200 Benefits	128,243	150,110	21,868
360 Transportation - Field Trips & Registration	13,183	13,183	0
366 Travel & Conferences	6,615	6,615	0
401 General Supplies	14,646	14,646	0
430 Instructional Supplies	31,244	31,244	0
461 Standardized Tests	2,756	2,756	0
820 Dues & Membership	1,158	3,000	1,842
Total Instructional	**$773,652**	**$821,995**	**$48,342**

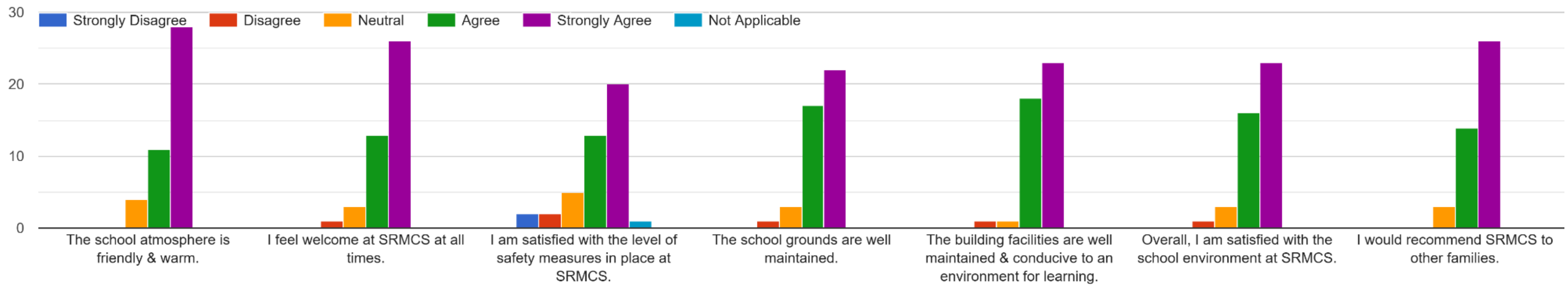
SWAN RIVER MONTESSORI CHARTER SCHOOL FY26 REVISED BUDGET 1/6/2026
SCHOOL BOARD APPROVAL: 1/20/2026

	FY26	FY26 Revised	Difference
Title II Program			
100 Salaries	$16,867	$9,414	-$7,453
200 Benefits	3,757	1,635	-2,122
Total Title Programs	**$20,624**	**$11,049**	**-$9,574**
Special Education - State			
100 Salaries	$377,118	$355,573	-$21,545
200 Benefits	83,991	88,675	4,684
305 Contracted Services	7,525	7,525	0
366 Travel & Conferences	1,186	1,186	0
394 Payments to Other Agencies	332,487	312,783	-19,704
401 General Supplies	4,829	3,500	-1,329
405 Purchased Software	1,984	2,375	391
433 Instructional Supplies	9,104	0	-9,104
Total Special Education - State	**$818,224**	**$771,617**	**-$46,607**
Special Education - Federal			
100 Salaries	$0	$2,611	$2,611
200 Benefits	0	871	871
305 Contracted Services	0	19,704	19,704
Total Special Education - Federal	**$0**	**$23,186**	**$23,186**
Total General Fund	**$2,235,801**	**$2,355,518**	**$119,717**
Food Service Fund			
490 Food	$131,911	$131,911	$0
Total Food Service Fund	**$131,911**	**$131,911**	**$0**
Community Service Fund			
100 Salaries	$87,340	$99,687	$12,347
200 Benefits	21,202	24,922	3,720
394 Field Trips	243	243	0
401 Supplies	1,489	1,489	0
820 Dues & Membership	243	243	0
Total Community Service Fund	**$110,517**	**$126,583**	**$16,067**
TOTAL EXPENSES - SCHOOLWIDE	**$2,478,229**	**$2,614,013**	**$135,784**
ANNUAL SURPLUS/(DEFICIT)	**$145,914**	**$40,747**	**-$105,167**
CUMULATIVE FUND BALANCE	**$998,891**	**$893,724**	
FUND BALANCE %	**40%**	**34%**	

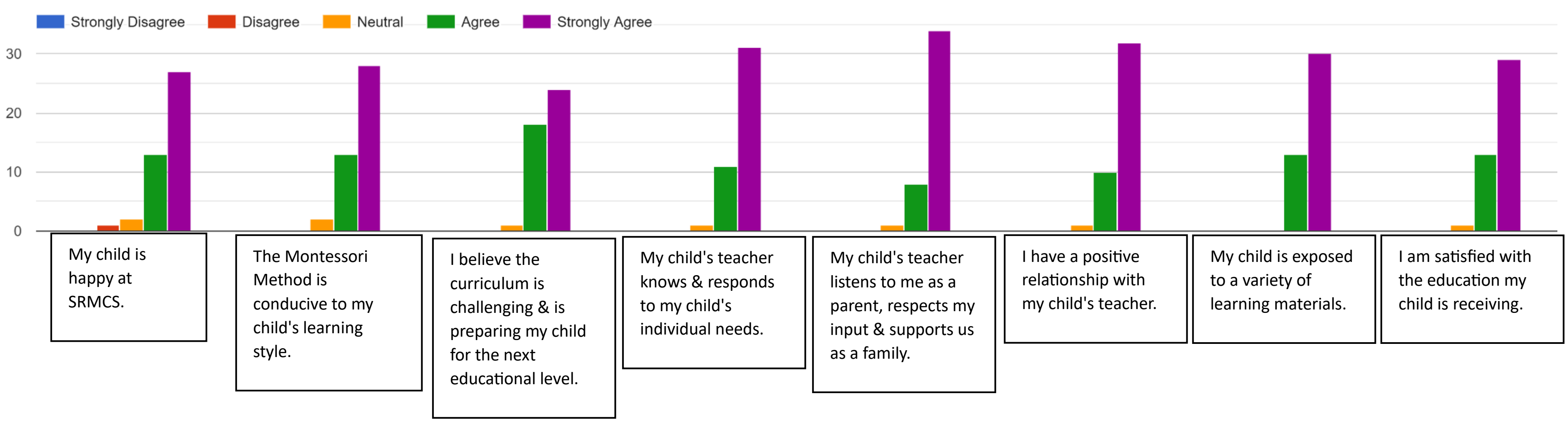
Individual Fund Summary

	Fund Balance 7/1/2025	Projected Rev FY26	Projected Exp FY26	Ending Projected Fund Balance	Profit (Loss)
Fund 1 - General	**$782,026**	**$2,397,224**	**$2,355,518**	**$823,732**	**$41,706**
Fund 2 - Food Service	**$0**	**$131,911**	**$131,911**	**$0**	**$0**
Fund 4 - Community Servi	**$70,951**	**$125,625**	**$126,583**	**$69,993**	**-$958**
Total All funds	**$852,977**	**$2,654,760**	**$2,614,013**	**$893,724**	**$40,747**

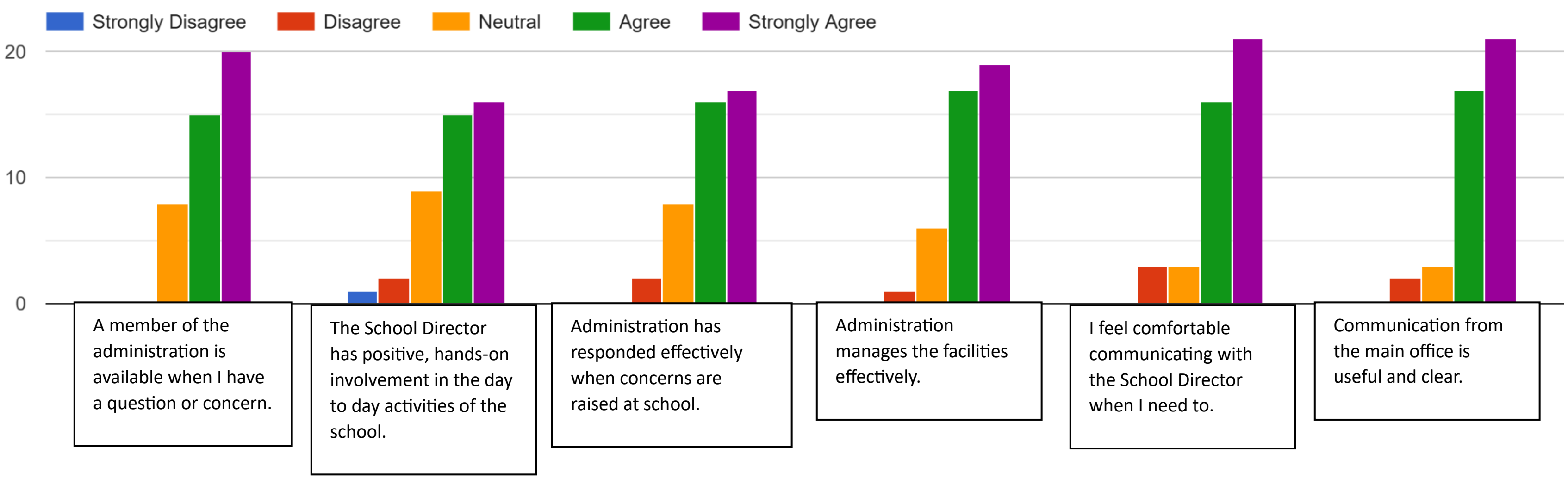
School Environment



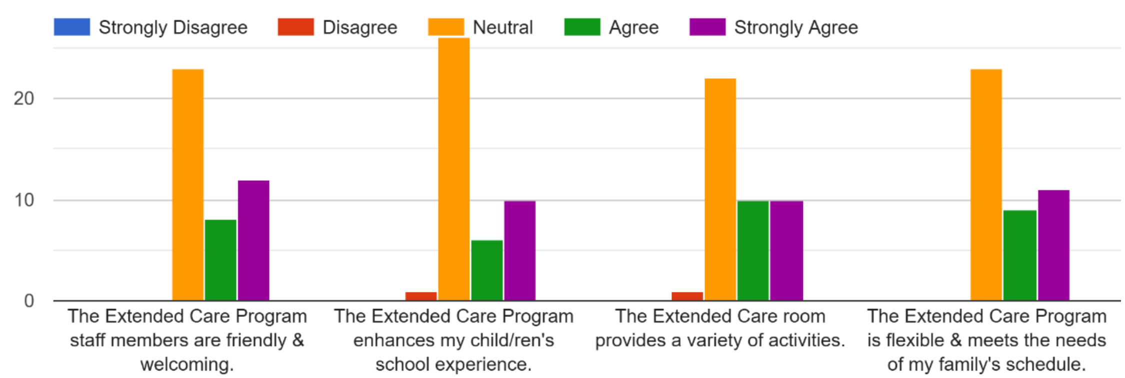
Montessori & the Classroom



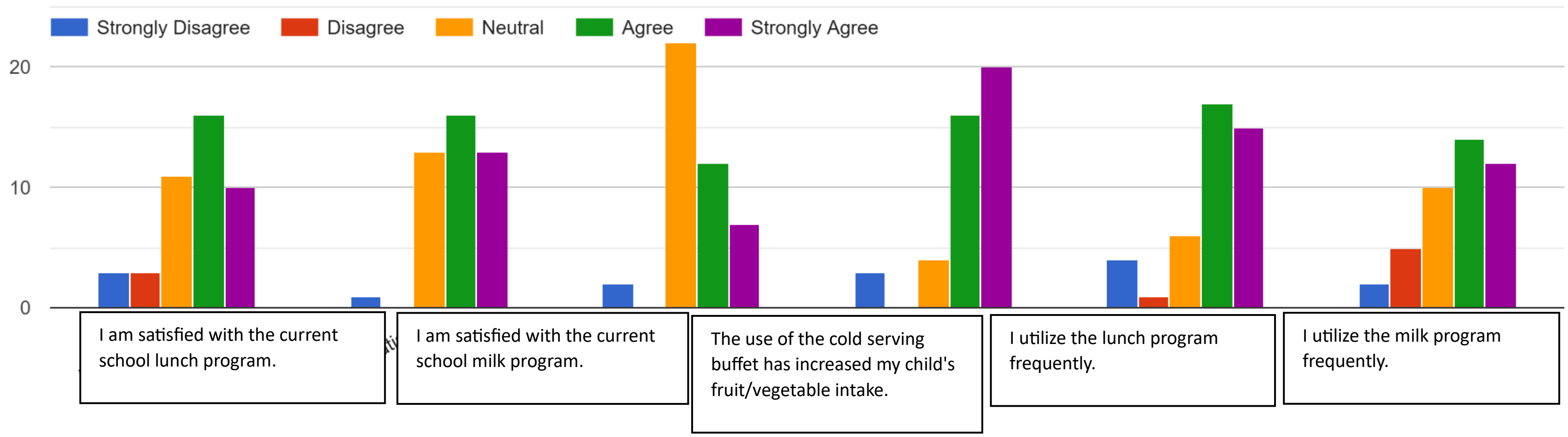
Administration & the School Board



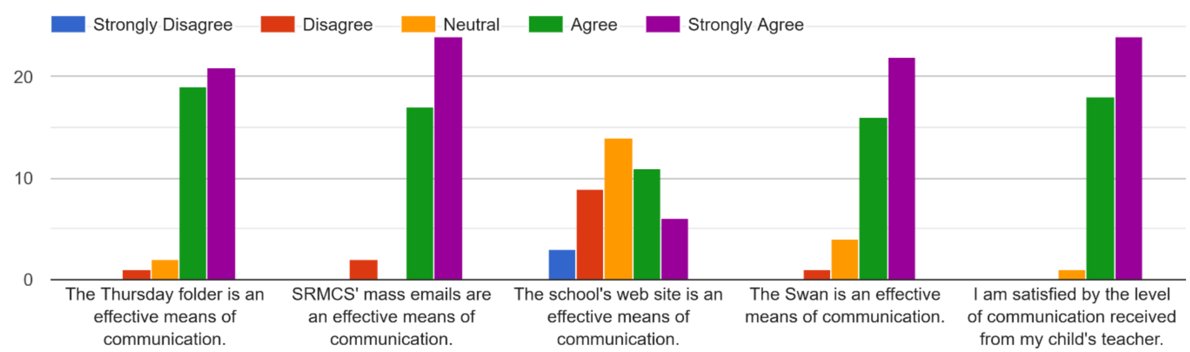
Extended Care Program



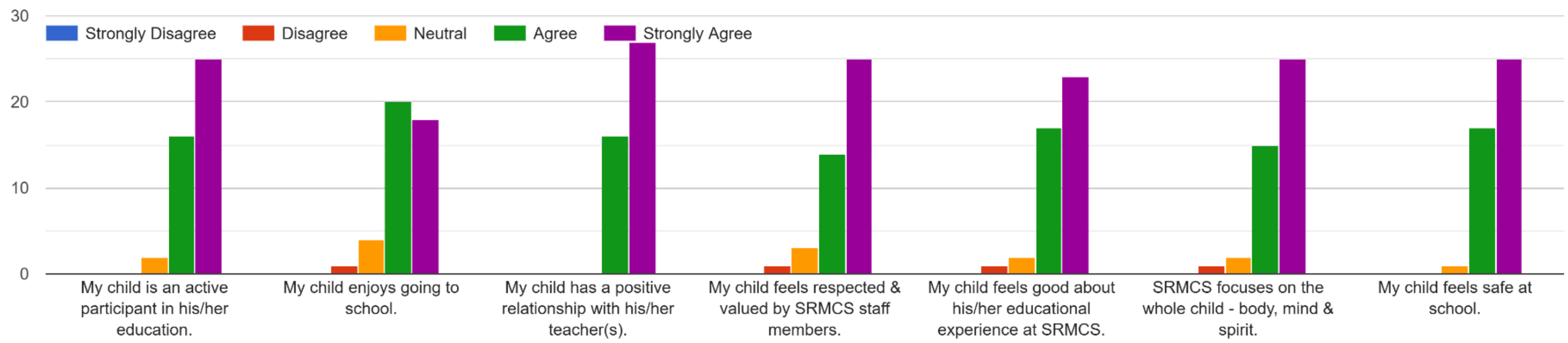
Lunch Program



General School Communication



Student Well Being



PTO